

PRESS RELEASE

Flensburg | 9 July 2026

FFG shapes its next phase of growth – strategic combination with DEUTZ

- The family shareholders of FFG have chosen a strategic combination with DEUTZ, unlocking the company's next phase of long-term growth.
- The family shareholders will become a long-term anchor shareholder in DEUTZ and intend to take two seats on the Supervisory Board, actively shaping the Group's long-term strategic direction.
- Together, FFG and DEUTZ will build a leading national systems provider for military vehicles, propulsion systems and energy solutions.
- The strategic combination expands international market access, broadens the product and service portfolio and creates a stronger platform for future growth.
- FFG-Defense will become the DEUTZ Group's dedicated defence platform.

The family shareholders of FFG have chosen a strategic combination with DEUTZ to unlock the company's next phase of long-term growth. As part of the DEUTZ Group, FFG will strengthen its ability to invest, innovate and execute at scale while continuing the successful growth trajectory that has characterised the company in recent years.

The family shareholders will become a long-term anchor shareholder in DEUTZ. Through their representation on the Supervisory Board, they will actively shape the Group's long-term strategic direction and continue to play a key role in its future development.

Norbert Erichsen, Chair of the Family Shareholders, said:

"Joining the DEUTZ Group is a strategic decision for the long-term development of FFG. By combining the complementary strengths of both companies, we are creating the conditions to accelerate our development for many years to come."

The operational management of FFG remains unchanged under Managing Directors Max Heimann and Jörg Kamper. Together with their teams, they are responsible for leading FFG's continued development as part of the DEUTZ Group and driving the company's successful growth trajectory.

FFG-Defense will become the DEUTZ Group's dedicated defence platform, combining FFG's decades of expertise in military land systems with DEUTZ's industrial capabilities, international footprint and global sales and service network.

The strategic combination unlocks access to new international markets, broadens FFG's product and service portfolio and strengthens the company's industrial and financial foundation, creating the conditions to invest, innovate and execute at scale.

DEUTZ CEO **Dr. Sebastian Schulte** says:

“Technological sovereignty, innovative capability, speed of execution: Joining forces with FFG, DEUTZ will become a leading national systems provider for military vehicles, propulsion systems, and energy solutions. Together, we will fulfill our responsibilities for security and future resilience in Europe, while securing value creation and high-quality jobs in Germany.”

Together, FFG and DEUTZ will build a leading national systems provider for military vehicles, propulsion systems and energy solutions. The combination will strengthen Europe's technological and industrial sovereignty, expand critical industrial capacity and reinforce the ability to support armed forces and partner nations over the long term.

The transaction is subject to customary regulatory and antitrust approvals.

For further information on this press release, please contact:

Thorsten Peter

FFG Flensburger Fahrzeugbau Gesellschaft mbH

Werftstraße 24

D-24939 Flensburg

Tel.: +49 461 4812 – 176

Mob.: +49 172 813 8247

E-Mail: thorsten.peter@ffg-flensburg.de

ABOUT FFG

FFG – A leading provider of integrated land systems

FFG Flensburger Fahrzeugbau Gesellschaft mbH (FFG) is one of Europe's leading providers of integrated land systems. The company develops, manufactures and integrates highly specialised military systems and is internationally recognised as a leading provider of recovery, engineering and mission support vehicles.

FFG's ability to develop its own systems is built on decades of expertise across the entire life cycle of military land systems. By combining engineering, systems integration and maintenance, repair & overhaul (MRO), FFG delivers integrated capabilities that enhance operational readiness, mobility and mission effectiveness. This unique combination has made the company a trusted development partner for armed forces and OEMs around the world.

The FFG Group employs around 1,500 people worldwide. Headquartered in Flensburg, Germany, FFG combines the agility and entrepreneurial mindset of a family-owned company with the industrial capabilities and international reach of a globally active technology partner. This enables rapid decision-making, close customer collaboration and the ability to execute complex international programmes at scale.

For more information, visit www.ffg-flensburg.de

About DEUTZ

DEUTZ has evolved in recent years from a manufacturer of conventional engines into a system provider for innovative and sustainable mobility and energy solutions. Founded in 1864 in Cologne, where it is still based today, DEUTZ is the world's oldest engine company. The development, production, and distribution of high-performance drive systems for off-highway applications remains at the heart of its operations. DEUTZ is also playing its part in the transition to more sustainable transportation and power supplies by offering alternative drive solutions and decentralized energy and power generation systems. DEUTZ solutions are used in a wide range of applications, including construction equipment, agricultural machinery, material handling equipment such as forklift trucks and lifting platforms, stationary equipment such as generator sets (gensets), and commercial and rail vehicles. The broad-based product portfolio is complemented by an extensive service offering that encompasses maintenance and repair work, the supply of spare parts, and remanufacturing. This is being continually expanded with the addition of digital, data-driven services. With around 1,250 sales and service locations in nearly 180 countries, DEUTZ offers its customers an integrated range of products and services from a single source. DEUTZ employs around 6,000 people worldwide and generated revenue of just over €2.0 billion in 2025. Further information is available at www.deutz.com.